

		Transform In House	Private Provider	Set Up new Company
Service Outcomes	Criteria			
As identified in CB&PS Stage 2 report. Does the option deliver the service outcome criteria?	To provide and maintain a sustainable, affordable and quality property portfolio	4,4	2,2	2
	To provide and maintain quality, affordable social housing	4,4	2,2	2,0
	To provide and maintain a sustainable educational portfolio	4,4	2,2	2,2
	To maximise financial return for the commercial portfolio whilst considering alignment with financial objectives and corporate well-being	4,4	2,2,1	3
	To offer additional, added value including employment and apprentice opportunities	4,4,4	3,3,3	3,2
	Average Score	4	2.2	2
Fit with Council Priorities	Criteria			
How does the option enable the Service to assist in the delivery of CCS Corporate Priorities?	Building sustainable communities	5,4,4	1,3,2	3,3
	Safeguarding vulnerable people	5,4,5	2,2,2	3,3
	Improving pupil attainment	5,3,4	4,3,2	3,3
	Creating a vibrant and viable city and economy	4,4,4	2,2,3	3,4
	Tackling poverty	4,4,5	2,2,3	2,4
	Average Score	4.3	2.3	3.1
Financial Impact	Criteria			
Does the option?	Support cost reduction (Consider whether works are HRA, General Fund, Property)	4,4,4	3,2,1	1,3
	Support income generation (Consider whether works are HRA, General Fund, Property)	5,4,4	0,0,0	3,4
	Require investment but supports savings elsewhere in the system	3,4,4	2,1,3	3,4
	Makes best use of staff resources	4,4,4	4,3,2	3,4
	Limited/no set up costs	5,4,4	1,0,2	0,1
	Score	4.1	1.6	2.6
Sustainability / Viability	Criteria			
Does the option?	Work successfully elsewhere	5,4,3	0,4,4	4,3
	Allow for future growth and development	5,4,5	3,2,5	3,5
	Have flexibility to adapt to change quickly	3,2,3	5,3,4	4,4
	Score	3.8	3.3	3.8
Deliverability	Criteria			
Is the option?	A manageable project with timely turnaround	5,3,4	4,2,4	2,4
	Politically acceptable	5,5,5	2,2,3	2,5
	Legally compliant	5,5,5	5,5,5	5,5
	Average Score	4.7	3.6	3.8
	Total Average Score	4.2	2.6	3.1

Score Findings

- **Transform In House - Average Score 4.2** (4 or 5 = Meets Criteria. Major Improvement likely. Potential for substantial advantages.)
- **Externalise – Average Score 2.6** (2 or 3 = Partially meets the Criteria. Some improvements. Potential advantages outweigh potential disadvantages.
- **Set Up New Company – Average Score 3.1** (2 or 3 = Partially meets the Criteria. Some improvements. Potential advantages outweigh potential disadvantages.